

**SWYDDFA CYMORTH Y CABINET  
CABINET SUPPORT OFFICE**

Fy Nghyf / My Ref : CM32381  
Eich Cyf / Your Ref : RDB/PM/BD/15.09.15  
Dyddiad / Date: 22nd October 2015



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CF10 4UW  
Tel: (029) 2087 2087

**Neuadd y Sir**  
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Councillor Paul Mitchell  
Cardiff Council  
County Hall  
Atlantic Wharf  
Butetown  
Cardiff  
CF10 4UW

Annwyl / Dear Paul

**Environmental Scrutiny Committee - 15 September 2015**

Thank you for your letter dated 17 September 2015 in relation to the Environmental Scrutiny Committee Meeting held on 15 September 2015.

**City Operations – Quarter 1 Performance**

As requested, please see attached a copy of the Mitigation Plan. To ensure that the 2015/16 budget challenges are properly managed, the current projected shortfall is £666k and I have asked that the Directorate Management Team continue to work hard to achieve a balanced budget.

You requested a list of all current restructures and refreshes which are taking place within the City Operations Directorate. In terms of current proposals for reshaping services, obviously the most pressing work relates to the development of ambitious proposals that deliver successful Alternative Delivery Model (ADM) proposals or in-house comparators. This is taking a considerable amount of effort and engagement across the Directorate at present. The timescale for the outcome of this work will be presented early in 2016. More generally, whatever the outcome of this process, there will need to be a programme of work to take forward the realigning of the Directorate services against more demanding service performance targets, digital integration and ensuring longer term budgetary stability. This work will run in parallel with the ADM/In-house proposals.

I trust the above is of assistance. If you have any further queries, please do not hesitate to contact either myself or my officers direct.

Yn gwyir  
Yours sincerely

**Councillor / Y Cynghorydd Bob Derbyshire  
Cabinet Member for Environment  
Aelod Cabinet Dros Yr Amgylchedd**

Enc:

**PLEASE REPLY TO / ATEBWCH I :** Cabinet Support Office / Swyddfa Cymorth Y Cabinet,  
Room / Ystafell 518, County Hall / Neuadd y Sir,  
Atlantic Wharf / Glanfa'r Iwerydd, Cardiff / Caerdydd, 100% recycled paper  
bapur a ailgylchwyd  
CF10 4UW





**City Operations - Month 6  
Position**

**Projected Shortfalls/Pressures**

**2014-15 Unachieved Savings**

- income shortfalls	225	st. wks £88k, temp rd £52k; sme/bulky £82k; cons £3k
- expenditure	102	landfill £69k, RTI contract £33k
	<b>327</b>	

**2015-16 Unachieved Savings**

- neighbourhood services	453	assumes £147k will be delivered
- leisure services	618	adm £435k; inc/eff's £144k, canton £31k, CIWW £8k
- waste post sort	215	(funded from reserves)
- other waste activities	241	cleansing redesign £115k; domestic £96k, APC £30k
- other activities	136	mgt £36k; energy £60k; searches £25k; standby £15k
	<b>1,663</b>	

**Other pressures/shortfalls**

- car park/pcn income	684	fees £291k; pcn £243k, adverts etc. £150k
- post sort	185	
- other waste activities	535	landfill £134k; hrwc £112k; mrf £108k; depot £70k; white goods £25k; trnsfr stn £69k; o/t £17k
- school transport	169	adl & p2t 16+ £148k; income £21k
- other activities	405	parks £78k; bridge income £51k, temp rd cl £39k
	<b>1,978</b>	

**Total Pressures/shortfalls 3,968**

**Projected Mitigations**

- employee vacancies	1,070	waste £400k; play £199k; sphtt £350k, parks £121k
- increased income/recharges	487	waste reserve £215k; mrf £94k; other £178k
- moving traffic offences	684	increased income
- waste activities	468	virridor £185k, supplies £140k
- leisure services	82	insole court
- schools transport	265	route closures
- energy management	104	carbon allowance £88k; other £16k
- highway maintenance	106	maintenance £87k; general £19k
- parks	36	general spend

**Total Mitigations 3,302**

**Net Overspend****666**

Neighbourhood Services	453
Leisure & Play	350
Waste	66
Management & Support	44
Bereavement/Registration/Animal Services	14
Energy	-63
SPHTT	-88
Parks	-110
Directorate Position	<b>666</b>